

Sheffield City Partnership Board (SCPB)
“working together to build a Sheffield that works for everyone”

Notes Minutes of the meeting held on: Friday 10th September 2021 via Zoom

Present:

- Lord David Blunkett, Chair
- Paul Bragger, Station Manager, South Yorkshire Fire & Rescue
- Sarah Burt, Interim Deputy Director of Delivery – Care Out of Hospital
- Sandi Carman, Assistant Chief Executive, Sheffield Teaching Hospitals NHS FT
- Maddy Desforges, Chief Executive, NAVCA
- Angela Foulkes, Chief Executive & Principal, Sheffield College
- Lou Harrison-Walker, Interim Director, Sheffield Chamber of Commerce & Industry
- James Henderson, Director of Policy, Performance & Communications, SCC
- Cllr Douglas Johnson, Exec Member for Climate Change, Environment & Transport, SCC
- Martin McKervey, Director of AESSEAL plc
- Debbie Matthews, Chief Executive, Manor & Castle Development Trust
- Halima Mohamed, African Women’s Health Group
- Sarah Want, Director – Partnership & Regional Engagement, The University of Sheffield
- Cllr Paul Wood, Executive Member for Housing, Roads and Waste Management

In Attendance:

- Dan Spicer, Interim Strategy & Partnerships Manager
- David Tuckett**, Professor of Psychoanalysis at University College London, Director of the Emotional Finance Research Project and a Fellow of the Institute of Psychoanalysis.
- Gemma Mortensen**, New Constellations
- Iris Andrews**, New Constellations
- Catherine Pritchard, Policy & Improvement Officer, SCC
- Kay Kirk (notes)

	Agenda Item	Action
1.	<p>Welcome, Apologies and Declarations of Interest</p> <p>There were no declarations of interest.</p> <p>Apologies were received from:</p> <ul style="list-style-type: none"> • Neill Birchenall, Director, ASK4 (Vice Chair) • Andy Buck, Chair, Voluntary Action Sheffield • Michelle Buttery, Chief Executive & Solicitor to the Police & Crime Commissioner • Cllr Terry Fox, Leader, Sheffield City Council • Chief Superintendent Shelley Hemsley, South Yorkshire Police • Brian Hughes, Deputy Accountable Officer, Sheffield CCG • Kate Josephs, Chief Executive, Sheffield City Council • Alexis Krachai, Managing Director of Counter Context, SCCI • Helen Steers & Helen Simms, Interim Chief Exec, Voluntary Action Sheffield • Superintendent Simon Verrall, South Yorkshire Police 	

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2.	<p>Minutes and Matters Arising</p> <p>The minutes were agreed as a true record of the meeting. Lord Blunkett met with Tony Pedder and others re the Accountable Care Partnership. Another meeting is scheduled for the beginning of October to coordinate with other partners in that sphere. Lord Blunkett will report back at the next meeting.</p> <p>The Fairness Commission anniversary item will roll into the work of the Financial Cliff Edge working group. Prof Alan Walker has been invited to attend the Poverty Summit, organised by SCC, in October. It was noted that it is important to invite representation from DWP to the Summit.</p> <p>Laura White will be returning from maternity leave week commencing 20th September so will be here for the next meeting. The Board asked that Dan Spicer also attend the meeting in November so he could provide an update and receive thanks.</p>	DB
3.	<p>Partnership Updates & Hot Topics Dan Spicer, Partnerships Manager</p> <p>A briefing paper was circulated to Board members ahead of the meeting.</p> <p><u>The Financial Cliff Edge Working Group</u> is focussing on 3 areas:</p> <ul style="list-style-type: none"> • Increase business/philanthropic giving - make the most of all the resources in the city • Welfare benefits • Housing <p>It is now looking at how to use the planned City Summit on Poverty, to be held on 15th October, to identify solutions and shape an action plan to tackle poverty. We are keen for Board members to participate in the Summit – please contact Cat Arnold, Policy Officer, for further details if interested.</p> <p><u>Progressive Procurement</u>: Covid has created capacity challenges for procurement (around PPE etc) but a recent workshop was a good step forward to re-engage the work. Sandi Carman: this was a really positive event with much interaction between organisations and we are keen to move this work forward. There is an increased willingness to collaborate and work together. The Board thanked Catherine Pritchard, Policy Officer, for her work on the Progressive Procurement agenda.</p> <p><u>Data Observatory and Inclusive Economy</u>: as previously discussed at Board meetings, work is underway to think about how we develop our understanding of how Sheffield is doing (work that was previously done via the State of Sheffield reports). Conversations are taking place with a range of partners and we have decided to build the work gradually by picking an area to focus on (Covid and the impact on the economy) to do practical work with ongoing learning. This provides a good learning opportunity as we have a lot of data but it is fragmented across different sources and organisations. We are keen to link the Partnership Framework for an Inclusive & Sustainable Economy into this and use this as an opportunity to deliver on the Board’s commitment to developing a set of indicators. If you would like to get involved, or have any questions, please get in touch with Dan or Catherine Pritchard.</p>	

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	<p><u>Partnership Contributions</u>: contributing partners will be hearing from the secretariat soon regarding invoicing arrangements. Please let Dan or James Henderson know if you would like to have a conversation ahead of this process.</p>	
<p>4.</p>	<p>Igniting Opportunities <u>David Tuckett, Professor of Psychoanalysis at University College London, Director of the Emotional Finance Research Project and a Fellow of the Institute of Psychoanalysis</u></p> <p>David spoke to the Board about what he and his colleagues are hoping to achieve with their work. We are interested in regional inequalities. The theory is that the situation can't be left to the market: trickle down doesn't work and something new is needed. Centralisation from Whitehall can't solve the problem, it has to be solved locally. Local expertise and thinking is critical. Since March we have been conducting interviews (80), including some Board members, to see what opportunities there are in Sheffield and what the obstacles are. There is a great deal of potential optimism but a problem about 'joining up'. A common purpose is needed with the community. The project is funded to put the interview data into a report; 'current condition, opportunities and obstacles for a better life and economy in Sheffield'. A draft of the report should be available in the next 6 weeks or so but it won't be finished until Spring (this will be a public document). This serves as background for Gemma Mortensen's team who will use it to produce a narrative and basis for common purpose.</p> <p>Part of the problem is that there isn't a common narrative across the various communities that make up the city. The idea is to create a group of people to work on the process and become a stewardship group for the work.</p> <p><u>Gemma Mortensen, New Constellations</u> The New Constellations team has varied experience. Systems are very strained and places are finding it difficult to respond to linking crises. In order to think about what is needed for the future we need to set up new and fresh spaces for discussion and thinking. The future can't be designed by those who already hold power. This project aims to help people to "strip back the layers of the onion" and to share experiences and build a vision from there.</p> <p><u>Iris Andrews, New Constellations</u> Iris shared the work the team has already done with Barrow in Furness to help people shape new journeys of possibility in their communities.</p> <p><u>Discussion/Comments</u> It would be useful for the team to know what has already been done in the city. Work was done in the 80's with the Northern Residential College and Helen Jackson, ex Councillor and MP, has written a memoir of her days in local government in the 70's and 80's. Community initiatives have historically been experimented with in the city but unfortunately eroded over time. The Board also did some work with the University of Sheffield around what the city might look like in the future (Sheffield 2035). There are things to build on (work undertaken by the universities and Citizens Assemblies for example) so we don't need to start from scratch.</p> <p>Disruption can be worrying but a huge opportunity. We need to be clear that something new is needed in the city as current policies aren't working for everyone. We have low levels of aspiration in young people and varying levels of poverty. We must embrace this conversation for the benefit of others.</p>	

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	<p>The team haven't yet finished interviewing so all suggestions of interviewees are welcomed. It is central to the future that wealth is generated so this is a key point – there are some very pro-social businesses in the city. It is clear that the work in the 80's was successful in many ways but somehow it didn't get sustained. This exercise isn't to tell leaders what to do – it is to help them see what they have got and work out what is good and how to prioritise. The produced narrative and strengthened relationships could be used to look forward and take up opportunities that exist to get Government money and grants.</p> <p>The team clarified the way they work with communities – there is an open nominations process and they work with local advisers. They see the work as different to citizen assemblies – it is more of an experimental process and tries to imagine what's possible. More information can be provided to Board members off-line. This is long, slow work that takes time and commitment (a 10-year span).</p> <p>It is always useful to get an external perspective of the city. This is a real opportunity and the time is right to do this work as we have increased disengagement in communities with the system. The Local Area Committees are being launch this month but they may be seen as being more about council structures than engagement if we don't get this right. The board acknowledged that it was important to integrate the restricting of council committees, and in particular local area committees with the work being undertaken by New Constellations, and the University of Sheffield.</p> <p>We don't want to lose sight of the State of Sheffield event we held with communities a couple of years ago – unfortunately Covid got in the way of the opportunity to embed that collaborative working and leadership and to understand what communities really want and need. Long term issues need a long-term strategy.</p> <p>The team expect to bring everything together in an accessible form and foster relationships in the city to take this work forward.</p> <p>Agreed:</p> <ul style="list-style-type: none"> The New Constellations Team to link with Dr Sarah Want at the University of Sheffield who will help them link with appropriate contacts at the University (for example Matt Wood is leading work on Gleadless Valley). 	SW
5.	<p>Any Other Business There was no other business.</p>	
	<p>Date and time of next meeting</p> <p>Friday 12th November 2021, 10.30 am – 12.30 pm: Joining details to be confirmed.</p> <p>Please send any apologies for this meeting by contacting Kay Kirk via email kay.kirk@sheffield.gov.uk</p>	