

Sheffield City Partnership Board (SCPB)
“working together to build a Sheffield that works for everyone”

Notes Minutes of the meeting held on: Friday 11th March 2022
The Council Chamber, Town Hall, Pinstone Street, Sheffield S1 2HH

Present:

Lord David Blunkett, Chair
 Neill Birchenall, Director, ASK4 (Vice Chair)
 Andy Buck, Chair, Voluntary Action Sheffield
 Greg Burke, Director of Place and Civic Engagement, Sheffield Hallam University
 Michelle Buttery, Chief Executive & Solicitor to the Police & Crime Commissioner
 Roger Cotes, Deputy Director, Department for Education
 Susan Dawson, Commercial Director, Department for Education
 Lou Harrison-Walker, Interim Executive Director, Sheffield Chamber of Commerce & Industry
 Andrew Hartley, Executive Director - Commercial & Operations, The Sheffield College
 Brian Hughes, Deputy Accountable Officer, Sheffield CCG
 Cllr Mazher Iqbal, Exec Member for City Futures, Development, Culture & Regeneration, SCC
 Cllr Douglas Johnson, Exec Member for Climate Change, Environment & Transport, SCC
 Alexis Krachai, Managing Director of Counter Context, SCCI
 Martin McKervey, Director of AESSEAL plc
 Debbie Matthews, Chief Executive, Manor & Castle Development Trust
 Helen Sims, Chief Executive, Voluntary Action Sheffield
 Sharon Thorpe, Service Leader for S.Y. jobcentres and Makerfield Service Centre, DWP
 Eugene Walker, Acting Chief Executive, Sheffield City Council

In Attendance:

Laura White, Strategy & Partnerships Manager
 Kate Martin, Executive Director – City Futures Portfolio, Sheffield City Council
 Alexis Chappell, Director of Adult Health & Social Care, Sheffield City Council (Item 5)
 Dan Spicer, Policy & Improvement Officer, Sheffield City Council (Item 5)
 Catherine Pritchard, Policy & Improvement Officer, SCC
 Kay Kirk (notes)

	Agenda Item	Action
1.	<p>Welcome, Apologies and Declarations of Interest</p> <p>There were no declarations of interest.</p> <p>Apologies were received from:</p> <ul style="list-style-type: none"> • Paul Bragger, Station Manager, South Yorkshire Fire & Rescue • Sandi Carman, Assistant Chief Executive, Sheffield Teaching Hospitals NHS FT • Maddy Desforges, Chief Executive, NAVCA • John Edwards, Interim Chief Executive, Department for Education • Angela Foulkes, Chief Executive & Principal, Sheffield College • Cllr Terry Fox, Leader, Sheffield City Council • Chief Superintendent Shelley Hemsley, South Yorkshire Police • Kate Josephs, Chief Executive, Sheffield City Council 	

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	<ul style="list-style-type: none"> Halima Mohamed, African Women's Health Group Sarah Want, Director – Partnership & Regional Engagement, The University of Sheffield Helen Steers, VAS 	
2.	<p>Minutes and Matters Arising</p> <p>The minutes of the January Board meeting were shared with Board members ahead of the meeting.</p> <p>Following her decision to step down the Chair and Board Members expressed their sincere thanks to Debbie Matthews for her work and contribution to the Board over the years.</p>	
3.	<p>Partnership Updates & Hot Topics Laura White, Partnerships Manager</p> <p>Cat Arnold has met with the Financial Cliff Edge Working Group to map out some of the typical households facing the cost-of-living crisis. This will become the evidence base for the action plan. There are further workshops to come. Engagement around the Sheffield City Council Corporate Plan is taking place. After the election in May further engagement and updates will follow. We will bring this work together and fit it with the City Strategy. Points for discussion were:</p> <ul style="list-style-type: none"> Skills of the future must be addressed. DfE is planning to build on the work of the Skills Bill locally to develop a strategy around how skills are developed. (Laura and Roger Cotes to discuss outside of the meeting how this work could aid the working groups). Carrying out a review of strategies currently in place. Cost of living – how we address issues in the short-term as a city. SCPB as the glue for the city. No one organisation can deliver on some of the issues facing the city, but this is a place where we can have these discussions. The long-term impact of the pandemic and public health. The recommendations of the Race Equality Commission must be taken into account when the report is published. <p>Sheffield City Council is currently transitioning to the new committee system which goes live in May.</p> <p>An item on the South Yorkshire Mayoral Combined Authority Inclusion Plan will be coming to the next meeting.</p> <p>We are working towards a public launch of the City Strategy in October. We will be holding a series of workshops with partners beginning late March/early April to help plan our engagement with other stakeholders.</p> <p>The Board agreed to set up a working group, led by Neill Birchenall, to review membership. If you would like to be involved, please contact Laura. Points for discussion were:</p> <ul style="list-style-type: none"> The need for a positive action programme with timescales. The need to think about a holistic approach to holding meetings – meeting space, how and where we meet. Would be useful to look at the New Constellations approach. 	<p>LW/RC</p> <p>LW</p> <p>All</p>

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	<ul style="list-style-type: none"> • A workshop to speak to young people in the city. • Engaging with the LACs. • Facilitation being the key to support participation. <p>It is important that our updates, meetings and discussions reflect the breadth of activities and priorities across the partner organisations. We would welcome ideas for future meeting items and workstreams and would encourage contributions from all partners on the Board. We will be proposing a forward plan for the year ahead and will be inviting the Board to shape these plans further.</p>	
4.	<p>Levelling Up Agenda Eugene Walker, Acting Chief Executive, Sheffield City Council and Kate Martin, Executive Director – City Futures Portfolio, Sheffield City Council</p> <p>Eugene gave an overview of the Levelling Up White Paper (LUWP) which sets out 12 inter-related missions, aimed at reducing regional disparities and inequalities, with a requirement in statute to report annually on progress made against them. There are 3 big parts of the LUWP: an evidence base, system reform and a policy programme.</p> <p>The System Change outlined in the LUWP has 5 pillars: a) a mission-oriented approach to setting policy b) a reorientation of central government decision-making c) greater empowerment of local government decision-making d) a revolution in data and transparency at the subnational level e) enhanced transparency and accountability of this new regime.</p> <p>The UK Shared Prosperity Fund pre-launch guidance was also announced. A more detailed prospectus will be published in spring 2022. The Fund is aligned to LUWP objectives but also sets out investment priorities.</p> <p>There are some challenges:</p> <ul style="list-style-type: none"> • Limited focus on clean growth / climate change • Limited recognition on inequalities faced by specific communities and within places • Gap between scale of ambition and scale of investment • Backdrop of a decade of disproportionate cuts to the areas that Government's LU ambitions focus on • Longevity – medium term missions but those missions need a 20yr+ plan <p><u>Discussion/Comments</u> Despite austerity, if we are able to combine resources better on agreed outcomes we could do better.</p> <p>The creation of the Civic University Agreement sets out a series of commitments which seeks to address the key regional challenges we face and drive positive change to improve the lives of residents and communities across South Yorkshire (the impact of graduates on the economy of the city for example).</p> <p>South Yorkshire job centres are doing a lot of work with communities at a tactical level.</p> <p>It is national careers week this week and DfE is looking at how work can be integrated to bring together careers support and the careers hub.</p>	

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	<p>The White Paper provides an opportunity to move away from a centralised structure nationally. We can take more responsibility and power collectively at a local level as well as give more power to communities. We can change the polarity of how things work. We have a sense of partnership, trust, and commitment to do things differently. Levelling up is an agenda in its first phase and we have been chosen to pilot it (along with Wolverhampton). We will need ideas, opportunities, and early outcomes from partners so we can demonstrate leadership in a robust way over the coming months and show how a regional partnership approach can support levelling up. It's about pace, outcomes, and joint working. We need to showcase what the region has to offer.</p> <p>A good example of joint working comes from the Business Response Group where communities and business came together to bid for projects to improve communities.</p> <p>Sheffield City Council is investing £2m into district centres.</p>	
5.	<p>NHS Reforms and Local Partnership Context Alexis Chappell, Director of Adult Health & Social Care, Sheffield City Council and Dan Spicer, Policy & Improvement Officer, Sheffield City Council</p> <p>Alexis set the context of the NHS reforms: The NHS has had a split between the purchaser/commissioner of care, and the provider of it, since 1991. A market-like approach to operating the healthcare system has been a core feature of NHS since this point. A key feature of this is the NHS tariff, which sets payments for hospital procedures, and was a central part of New Labour's approach to bringing waiting lists down. The internal market was seen as a self-improvement mechanism, a view that reached its apex with the 2012 Lansley reforms. A key ongoing point of tension in the development of the NHS over its existence has been between a desire to avoid political interference in day-to-day management, versus the need for political accountability for how public funding is being spent. The NHS has always been a mix of directly state-run and private delivery – GPs, Dentistry, and Pharmacy for example are mostly private businesses.</p> <p>There have been 5 key steps in the shift to an integrated care approach:</p> <ol style="list-style-type: none"> 1. Five Year Forward View – Oct 2014 2. Sustainability & Transformation Partnerships – Dec 2015 3. Next Steps on FYFV – March 2017 4. NHS Long Term Plan – January 2019 5. NHS Integrating Care paper – October 2020 <p>The Health and Care Bill 2021: The Bill establishes Integrated Care Systems on a statutory footing, constructed from two new bodies: Integrated Care Board (ICB) and Integrated Care Partnership (ICP), and with structures to support working at "place" level. The ICB will be responsible for planning NHS services across a defined area (for us this is South Yorkshire) and will be accountable for NHS spending and performance. The ICP will be responsible for developing an integrated care strategy setting out how NHS and social care organisations will ensure the health and care needs of the population are met. In practice the reforms end the purchaser/provider split and NHS services will no longer be required in law to be put out to tender. The Bill signals the end of the NHS Tariff scheme, with NHS England to develop a new NHS payment scheme in consultation with ICBs. The Secretary of State for Health & Social Care has to be notified of any service reconfiguration, no matter how large or small, or whether temporary or permanent. This may impact the ability of local systems to adapt in response to changing circumstances. The SoS will also have the</p>	

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	<p>ability to direct NHSE outside the annual NHS Mandate. The Bill has not yet been passed by Parliament, however the NHS is already working to reorganise itself in line with the Bill, with a target date of 1st July for formal implementation.</p> <p>Implications for Sheffield: Responsibility for commissioning NHS services will move to the South Yorkshire level, though we expect many of the same staff to remain working at Sheffield level with as much as possible delegated to Sheffield. There is a risk of impact on joint commissioning arrangements, and we need to work to secure these as soon as possible. With responsibility for NHS strategy and planning working across South Yorkshire, Sheffield will need to work with the other SY areas to influence. Critically, the reforms do give local authorities a formal role in ICS governance, forging a new link to local democratic accountability. The reforms re-emphasise the importance of the Health & Wellbeing Board, the Joint Health & Wellbeing Strategy and the Joint Strategic Needs Assessment as key points of influence. The NHS consultation paper and Government White Paper both acknowledge a need for the NHS to play a role in local social and economic development; we should think through how to maximise the impact of this.</p> <p><u>Discussion/Comments</u></p> <p>There are correlations between Health & Wellbeing Board and Sheffield City Partnership Board which should give us the ability and influence to join up conversations. The structures of Sheffield City Council and The Clinical Commissioning Group are changing at the same time, so we are using this opportunity to refresh the Health & Wellbeing Board. The Health & Wellbeing Strategy is also being refreshed.</p> <p>We will do what we believe to be right. As commissioners (NHS & SCC) we are trying to pool as much money as possible (using the Better Care Fund) to keep in Sheffield.</p>	
6.	<p>New Constellations: update and next steps South Yorkshire Economic Summit Update</p> <p>Martin McKervey, Director of AESSEAL plc and Lou Harrison-Walker, Interim Executive Director, Sheffield Chamber of Commerce & Industry</p> <p>On Wednesday 9th March SYMCA held an economic summit which brought a wide range of delegates together for a day of debate and ideation. It focussed on progress through the lens of South Yorkshire coming together as one voice. Some of the panel discussions were quite disappointing, and not representative, but the breakout rooms were interesting. Inclusive economic growth was missing from the conversation.</p> <p>The shared goal was renewal for the city and city region. Good news stories of success were shared – something we don't do very well. We do not have enough entrepreneur and private sector growth in our economy. We need to find ways of getting high levels of finance/investment into the region. We have to get greater levels of private sector investment.</p> <p>Some time on stage was given to 3 people from the New Constellations crew to talk about the experience of coming together to look at the forward-looking agenda. We hope that the message wasn't lost on some of the politicians. We have to look credible and legitimate and find ways of working on a South Yorkshire basis.</p> <p><u>Discussion/Comments</u></p> <p>The universities have been talking about private sector investment this week in the context of supplying graduates to create growth but not sure it's as simple as that.</p>	

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	<p>This is an opportunity to think more carefully about how the universities are contributing to the broader economic agenda.</p> <p>The 'start up' economy is something we need to kick start. There is huge potential for the future. We need a stronger narrative around connectivity for the city – intelligent and smart city of the future (tech, digital, meta etc).</p> <p>There has not been much discussion around creative industries.</p> <p>Steps are being put in place to offer places to workers to gain degrees at both universities.</p> <p>In September Sheffield was awarded Government funding to develop proposals to unlock a significant number of homes and jobs through the New Development Corporation Competition.</p>	
7.	<p>Any Other Business</p> <p>There was no other business.</p>	
	<p>Date and time of next meeting</p> <p>Friday 13th May 2022, 10.30 am – 12.30 pm: Joining details to be confirmed</p> <p>Please send any apologies for this meeting by contacting Kay Kirk via email kay.kirk@sheffield.gov.uk</p>	