

**Sheffield City Partnership Board (SCPB)**  
*“working together to build a Sheffield that works for everyone”*

**Minutes of the meeting held on: Friday 11<sup>th</sup> October 2019**  
**Committee Room 1, Town Hall, Pinstone Street, Sheffield S1 2HH**

**Present:**

- Lord David Blunkett, Chair
- Neill Birchenall, Managing Director, Birchenall Howden (Vice Chair)
- Chief Superintendent Stuart Barton, South Yorkshire Police
- Andy Buck, Chair, Voluntary Action Sheffield
- Maddy Desforges, Chief Executive, Voluntary Action Sheffield
- Nicki Doherty, Director of Delivery – Care Out of Hospital, Sheffield CCG
- Angela Foulkes, Principal & Chief Executive, The Sheffield College
- Paul Houghton, Partner, Grant Thornton (for Item 6)
- Debbie Mathews, Chief Executive, Manor and Castle Development Trust
- John Mothersole, Chief Executive, Sheffield City Council
- Dr Sarah Want, Director – Partnerships & Regional Engagement, University of Sheffield
- Richard Wright, Executive Director, Sheffield Chamber of Commerce & Industry
- Linda Mayhew, Business Manager, South Yorkshire Criminal Justice Board and Office of the Police & Crime Commissioner
- Martin Webb, Public Affairs Manager, Sheffield Hallam University

**In Attendance:**

- Laura White, Strategy & Partnerships Manager
- Catherine Prichard, Policy & Improvement Officer, SCC
- Daniel Spicer, Policy & Improvement Officer, SCC
- Chris Gibbons, Health Economics and Research Officer, SCC (for item 5)
- Kay Kirk (minutes)

|    | <b>Agenda Item</b>  | <b>Action</b> |
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| 1. | <p><b>Welcome, Apologies and Declarations of Interest</b></p> <p>Apologies were received from:</p> <ul style="list-style-type: none"> <li>• Peter Bradley, Dean of Sheffield</li> <li>• Michelle Buttery, Chief Executive &amp; Solicitor to the Police &amp; Crime Commissioner</li> <li>• Sandi Carman, Assistant Chief Executive, Sheffield Teaching Hospitals NHS FT</li> <li>• James Courtney, Chief Fire Officer, SYF&amp;R</li> <li>• Alex Johnson, Assistant Chief Fire Officer, South Yorkshire Fire &amp; Rescue</li> <li>• Jacqui Robinson, Director of Communications, Sheffield Hallam University</li> <li>• Ian Turgoose, Head of External Communications, Sheffield Hallam University</li> <li>• Cllr Julie Dore, Sheffield City Council</li> <li>• Cllr Mazher Iqbal, Sheffield City Council</li> <li>• Dr Terry Hudson, Chair of the Sheffield Clinical Commissioning Group</li> </ul> |               |

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| 2. | <p><b>Minutes and Matters Arising</b></p> <p>The minutes were agreed as a true record of the July 2019 meeting. Matters Arising covered in the Partnership Manager’s Report under item 3.</p> <p>John Mothersole, Chief Executive of Sheffield City Council will be stepping down at the end of the year. The Chair and Board Members thanked him enormously for his contribution to the Sheffield City Partnership, Sheffield City Council and the wider world. The Board is extremely grateful for his commitment and support and wish him well for the future.</p> <p>Catherine Pritchard, Policy &amp; Improvement Officer joined Sheffield City Council two weeks ago to work with Laura and Dan Spicer in the Strategy &amp; Partnership Team.</p> <p>Board members who attended the Convention of the North on 13<sup>th</sup> September gave feedback. The event was somewhat overtaken by political events however this did ensure coverage on national news and raised the profile:</p> <ul style="list-style-type: none"> <li>• Just under 1,000 people registered</li> <li>• Strong VCF presence</li> <li>• Broad church of northern voices</li> <li>• Messages fed into party political conferences</li> <li>• Strong engagement from young people</li> <li>• Transport was a strong theme</li> <li>• The event next year is likely to be held in Liverpool.</li> </ul>  |   |
| 3. | <p><b>Partnership Update &amp; Hot Topics</b><br/>Laura White, Partnership Manager</p> <p><b>Update</b><br/>Laura shared an update with the Board members ahead of the meeting.</p> <p><b>Inclusive and Sustainable Economy Framework:</b> Laura is keeping the framework on the national agenda. She recently had a paper accepted to the Inclusive Growth Conference in Manchester (hosted by the University of Manchester’s Inclusive Growth Analysis Unit) and she will also be promoting our framework at the Centre for Progressive Policy’s annual Inclusive Growth Conference in London (both events are taking place in November).</p> <p><b>Partnership Network:</b> the network last met on 17<sup>th</sup> September to look at common themes and priorities across various city-wide strategies and workstreams. The next meeting will focus on action areas and look for opportunities to work together around existing projects.</p> <p><b>Progressive Procurement:</b> four key priority areas have been agreed for this work. One of these is paying the real living wage and a workshop was held in September with the Living Wage Foundation. Dundee has become the first Living Wage City in the UK but there are none in England so far. A further update will come to the November meeting.</p> <p><b>Poverty and Fairness:</b> The Making Sheffield Fairer Campaign Group held a workshop in August to focus on its role, purpose and campaign priorities. Peter Bradley, Dean of Sheffield and Cllr Jackie Drayton will facilitate a similar workshop</p> | <p style="text-align: right;"><b>PB</b></p> |

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|                  | <p>for the Poverty, Social Exclusion and Fairness Partnership.</p> <p><b>Engagement Plan/State of Sheffield:</b> further discussions have taken place with facilitators who were involved in our engagement work earlier in the year and a 'lessons learned' paper is being pulled together. We will commission a number of illustrated products from Nifty Fox which will roll into a State of Sheffield 2020 exhibition.</p> <p>SCC Big City Conversation events will be taking place over the coming weeks and months – more information to come at the next meeting.</p> <p><b>Meeting at the Sanctuary:</b> City of Sanctuary has a new Director, Tom Martin. Laura will work with Tom and Paul Harvey at the Volunteer Centre to shape the agenda for the November meeting.</p> <p><b>End of Hunger UK Sheffield Event:</b> this will be held on Wednesday 16<sup>th</sup> October, 11.30 am &amp; 1.45 pm at Sheffield Cathedral. Places can be booked here: <a href="https://www.eventbrite.com/e/end-hunger-uk-campaign-launch-tickets-73969283117">https://www.eventbrite.com/e/end-hunger-uk-campaign-launch-tickets-73969283117</a></p> <p><b>Cohesion Sheffield Annual Conference:</b> Laura, Andy Buck and Debbie Matthews fed back from the event held last week. Concerns around violent crime, Sheffield narrative and diversity in leadership were voiced – some of these issues will be picked up at our next meeting.</p> <p>VAS is the host organisation for an EU project called Spring. In the event of a no deal Brexit they will lose funding (£450k over 2 years). They are currently working to influence Government. Andy Buck and Maddy Desforges to provide a briefing to Lord Blunkett.</p> | <p><b>LW</b></p> <p><b>AB/MD</b></p> |
| <p><b>4.</b></p> | <p><b>SCR Skills &amp; Strategic Economic Plan</b><br/>Jon Guest and Rob Harvey from the Sheffield City Region Executive Team</p> <p>Skills Advisory Panels (SAPs) were first announced in the Conservative Party manifesto in 2017.</p> <p>SAPs are expected to generate analysis of their local skills and labour markets, discuss and agree local skills needs priorities, consider how these will be met through local provision over time and introduce a level playing field.</p> <p>The Sheffield City Region Skills Advisory Network (SAP) reports into the Skills &amp; Employment Board, which in turn reports into the LEP and MCA Boards. The SCR SAP is expected to meet in January 2020 for the first time.</p> <p><u>Discussion/Questions/Comments</u><br/>The University of Sheffield is working closely with the team across the board but particularly in areas such as robotics and digital.</p> <p>The LEP is currently structured around commissioning teams which can lead to silo working however this could be tackled in the refresh.<br/>Concerns voiced around where Further Education fits/will fit into these discussions – it educates 80,000 people per year in the region but has no place on the LEP Board. FE also works with employers and partners so should have a voice when</p>   |                                      |

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|                  | <p>shaping policy. Angela Foulkes is due to meet with James Muir, Chair of the SCR LEP, next week and will raise with him then.</p> <p>During the engagement events around the Strategic Economic Plan, businesses were asked for their ideas and input but the issue is that they have no experience in education. How is the engagement with the education experts and local employers (in combination) feeding into the process? Could this be a more diagnostic exercise working across these two groups to see what could be offered?</p> <p>The themes coming out of the evidence base and engagement events held by SCR include; inclusion, sustainability and economic growth. From today the diagnostic approach to employer needs has been noted and input and insight of Higher and Further Education partners is also really important to feed in.</p> <p><b>Agreed</b><br/>That John Mothersole finds a way to practically broker a way through to the LEP to ensure that colleagues and organisational views are heard.</p>   | <p><b>AF</b></p> <p><b>JM</b></p> |
| <p><b>5.</b></p> | <p><b>SIPHER Consortium</b><br/>Dr Robin Purshouse, Reader in Decision Modelling and Optimisation at The University of Sheffield</p> <p>SIPHER is a new public health consortium which is part of a £25 million funding programme from the UK Prevention Research Partnership.</p> <p>SIPHER’s vision is a shift from ‘public health’ policy to healthy public policy to reduce chronic disease and tackle health inequalities. However there are challenges in moving towards health in all policy.</p> <p>SIPHER wants to achieve a new systems-science approach to policy effectiveness and cost-effectiveness. Initially they are looking at four policy areas: Inclusive Economy, Housing, Public Mental Health and Wellbeing and Adverse Childhood Experiences.</p> <p>Working together with SIPHER, as a policy partner, Sheffield City Council aims to become a public health organisation with a focus on life expectancy gaps. Co-production between researchers, policy and practice partners is at the heart of SIPHER with 4 embedded researchers employed by partner organisations and with £1.2 million of co-investment.</p> <p>The five-year timescale of the project will cover the following workstreams:</p> <ul style="list-style-type: none"> <li>• Understanding the policy systems (in-depth analysis)</li> <li>• Data and evidence (evidence reviews, integrated secure data infrastructure for system monitoring and simulated populations).</li> <li>• Complex systems modelling</li> <li>• Preferences and social valuation (values for different outcomes)</li> <li>• Economic models and decision support (cost &amp; benefits of alternative policy and tools that visualise effect on profiles over time).</li> <li>• Evaluation</li> </ul> <p>The long term vision for impact would be cost effective prevention solutions delivered at scale, decreased disease burden and health inequalities, increased</p> |                                   |

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|                  | <p>productivity and more inclusive growth.</p> <p><u>Questions/Comments:</u><br/>The launch of the SIPHER consortium will be held in Edinburgh on 13<sup>th</sup> November.</p> <p>SIPHER researchers will be working with the Performance and Intelligence Team at Sheffield City Council on weeks beginning 21<sup>st</sup> October and 2<sup>nd</sup> December. Any questions can be directed via Laura to Nicola McHugh or Laurie Platt, Data Scientists. Dr Purshouse is also open to speaking with any member of the Board.</p>   |               |
| <p><b>6.</b></p> | <p><b>Grant Thornton Vibrant Economy Index</b><br/>Rob Turner, Director, Grant Thornton</p> <p>The Vibrant Economy Index is a new way to measure success. It looks at six key indicators:</p> <ul style="list-style-type: none"> <li>• Prosperity (producing wealth and creating jobs)</li> <li>• Dynamism and Opportunity (an entrepreneurial and innovative economy with the right skills sets)</li> <li>• Inclusion &amp; Equality (the gap between richest and poorest, opportunities for all)</li> <li>• Wealth, Wellbeing and Happiness (healthy, active and fulfilling lives)</li> <li>• Resilience and Sustainability (neutral impact on the natural environment and that built environments are places we want to live in)</li> <li>• Community, Trust and Belonging (lively and creative cultural life, clear identity, feeling safe, community engagement, trust and integrity of businesses and institutions)</li> </ul> <p>Using the latest Vibrant Economy Index Sheffield ranks 109 out of 324 local areas. Sheffield has particular strengths in relation to dynamism and opportunity. The city ranks in the top 20 on employment in higher education. 44.1% of residents are qualified to NVQ4 or above. 52.4% of residents have knowledge occupations. Sheffield ranks above average for prosperity, resilience &amp; sustainability and community, trust and belonging.</p> <p>Between 2013 and 2018 Sheffield was the most improved area nationally (improving by 124 places). Sheffield ranks 3<sup>rd</sup> in the list of Core Cities behind Bristol and Leeds.</p> <p>In terms of Inclusion and Equality Sheffield ranks in the bottom 20% nationally. 18.9% of households claim housing benefit and the mean total income per household is £28,000. There are challenges around Health, Wellbeing and Happiness. The city ranks 289<sup>th</sup> out of 324 for life satisfaction. 21.1% of children in year 6 are obese. The average life expectancy is 80.8 years.</p> <p>The Index underlines the importance of the relationships between places – particularly travel to work patterns. It highlights the role of infrastructure in connecting places and facilitating choice.</p> <p>As local leaders it is vitally important to understand the place in which we do business – understanding how changing patterns, perceptions and practices in the workplace will impact how we do business.</p> |               |

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|           | <p><u>Questions/Comments:</u><br/> Sometimes we have different preferences to the indicators used in the Index and are willing to trade off improvement in some to make health and wellbeing better. The trade-off is usually to try and get there quicker e.g. zero carbon agenda – we could build houses today that are zero carbon but we would end up building fewer all together. If there are things we can't do immediately are there steps we could take to retrofit. It's about trying to future proof with adaptability.</p> <p>The six key indicators in the Index are weighted equally. SIPHER's work stream 6 (preferences and social valuation) will also try to do that to figure out weights from the public.</p> <p>Health and wellbeing will only increase by all partners working together – it can't be health-led alone.</p> <p>Sustainability and climate indicators: these are looked at relatively and can offset results as resilience and stability are looked at together. Also some data doesn't exist in a way that Grant Thornton would want it so they have to look nationally at how it can be measured.</p> <p>SCR Focus: the last economic plan focussed on GVA/jobs – this led to problems of chasing jobs at any cost and didn't address prosperity and wages/income. SCR is looking at a suite of measures and welcome debate on it.</p> <p>In terms of work by other local authorities around health and wellbeing – Bristol, Wigan and Essex are doing some interesting work however these are more theory than evidence at the moment. The evidence base should become richer over the next 5 years or so. Some indicators will take longer to make an impact.</p> <p>The focus of the city for a year or so has been the health and wellbeing element. Joint commissioning with the CCG looks at impact on health inequalities. Some outcomes take more than 5 years to come through.</p> <p>This is one mathematical version of data – other indexes can and do tell a different story.</p> <p><b>Agreed</b></p> <ul style="list-style-type: none"> <li>• To take the Vibrant Economy Index to the Health &amp; Wellbeing Board for discussion.</li> <li>• To carry forward the discussion to future meetings.</li> </ul> | <b>SB<br/> LW</b> |
| <b>7.</b> | <b>Any Other Business</b><br><br>There was no other business.   |                   |
|           | <b>Date and time of next meeting</b><br><br>Friday 15 <sup>th</sup> November, 10.30 am – 1.00 pm, The Sanctuary, 37-39 Chapel Walk, Sheffield S1 2PD<br><br>Please send any apologies for this meeting by contacting Kay Kirk on 0114 273 5822 or email <a href="mailto:kay.kirk@sheffield.gov.uk">kay.kirk@sheffield.gov.uk</a>  |                   |