

Sheffield City Partnership Board (SCPB)
“working together to build a Sheffield that works for everyone”

Notes Minutes of the meeting held on: Friday 16th July 2021 via Zoom

Present:

- Lord David Blunkett, Chair
- Neill Birchenall, Director, Ask4 (Vice Chair)
- Paul Bragger, Station Manager, South Yorkshire Fire & Rescue
- Andy Buck, Chair, Voluntary Action Sheffield
- Michelle Buttery, Chief Executive & Solicitor to the Police & Crime Commissioner
- Maddy Desforges, Chief Executive, NAVCA
- Judith Green, Corporate Governance Manager, Sheffield Teaching Hospitals NHS FT
- Cllr Julie Grocutt, Deputy Leader, Sheffield City Council
- Chief Superintendent Shelley Hemsley, South Yorkshire Police
- Cllr Douglas Johnson, Exec Member for Climate Change, Environment & Transport, SCC
- Kate Josephs, Chief Executive, Sheffield City Council
- Alexis Krachai, Managing Director of Counter Context, Sheffield Chamber of Commerce
- Martin McKervey, Director of AESSEAL plc
- Jackie Mills, Deputy Director of Finance, Sheffield CCG
- Halima Mohamed, African Women’s Health Group
- Helen Steers, Interim Chief Exec, Voluntary Action Sheffield
- Sarah Want, Director – Partnership & Regional Engagement, The University of Sheffield

In Attendance:

- Dan Spicer, Interim Strategy & Partnerships Manager
- Graeme Cooke, Director of Evidence & Policy, Joseph Rowntree Foundation
- Catherine Pritchard, Policy & Improvement Officer, SCC
- Lucy Darragh, Graduate Trainee, SCC
- Kay Kirk (notes)

	Agenda Item	Action
1.	<p>Welcome, Apologies and Declarations of Interest</p> <p>There were no declarations of interest.</p> <p>Apologies were received from:</p> <ul style="list-style-type: none"> • Sandi Carman, Assistant Chief Executive, Sheffield Teaching Hospitals NHS FT • Angela Foulkes, Chief Executive & Principal, Sheffield College • Cllr Terry Fox, Leader, Sheffield City Council • Lou Harrison-Walker, Interim Director, Sheffield Chamber of Commerce & Industry • Brian Hughes, Deputy Accountable Officer, Sheffield CCG • Debbie Matthews, Chief Executive, Manor & Castle Development Trust 	
2.	<p>Minutes and Matters Arising</p> <p>The minutes were agreed as a true record of the meeting.</p>	

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	There were no matters arising.	
3.	<p>Partnership Updates & Hot Topics Dan Spicer, Partnerships Manager</p> <p>The financial cliff edge working group has continued to meet and is meeting again this afternoon. Work has been split into 3 streams: Increasing business/philanthropic giving (led by Lou Harrison-Walker), welfare benefits (led by Cat Arnold) and housing (no lead as yet). The work so far is a positive example of partnership working. A broader conversation may be required about where city wide governance around tackling poverty should sit. The Council's new One Year Plan makes a specific commitment to holding a citywide summit on poverty in 2021.</p> <p>Progressive procurement: a procurement workshop is being held next week between anchor institutions. This will be a useful opportunity to kickstart work and look at public sector procurement, building on relationships and establishing networks. It was noted that the business community has experience and expertise in procurement which the private sector could offer to this workstream.</p> <p>Conversations are ongoing about how best to join up strategic partnerships in Sheffield. Martin McKervey is our link to the Economic Partnership. Tony Pedder, Chair of the Accountable Care Partnership, has contacted Lord Blunkett to initiate a conversation about how SCPB, Sheffield Health & Wellbeing Board and the ACP can ensure their work is joined up. Lord Blunkett will feed back at the September Board meeting.</p> <p>Agreed:</p> <ul style="list-style-type: none"> To consider how to build a 10-years on look at the outcomes of the Fairness Commission from 2011-13 to the Board's forward plan (to include Professor Alan Walker, Chair of the Commission). Cllr Grocutt will raise the importance of DWP's attendance at the poverty summit with Cllr Terry Fox, Leader of Sheffield City Council. 	<p>DB</p> <p>DS</p> <p>JC</p>
4.	<p>Sheffield City Council: One Year Plan Kate Josephs, Chief Executive, Sheffield City Council</p> <p>A draft of the Council's One Year Plan was shared with Board members in advance of the meeting. It will be considered at SCC's Corporate Executive meeting next Wednesday. The plan sets out clear commitments for this year. The plan is divided into 4 chapters:</p> <p>Communities & Neighbourhoods – highlights the importance of collaborative and partnership working. This will be a culture change and a journey.</p> <p>Education, Health & Care – SCC is committed to improving educational opportunities. In Social Care services are under immense pressure.</p> <p>Climate Change, Economy & Development – environmental consideration will be built into every decision in Sheffield. Some changes are being proposed around Council officer structures to help deliver.</p> <p>Our Council – it is important to describe what sort of Council we want to be. The chapter sets out improvements to services following feedback from customers. Poverty, the financial cliff edge and the findings and recommendations of the REC are also considered here. There will be clear delivery plans put in place across the organisation.</p>	

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<p>These align to Cooperative Executive member portfolios and transition committees for the 21/22 political year. Each chapter sets out an ambition followed by a list of priorities which brings focus to issues.</p> <p>There are some challenges and opportunities which require a long-term view. The One Year Plan lays the foundations for longer term change. A 3 – 5-year Corporate Plan, alongside the budget, will be produced next year (this will be done in a collaborative way with partners involvement).</p> <p>This year is a massive year of change for Sheffield City Council with the move to the Committee System and the development and implementation of the Local Area Committees – the One Year Plan has to support that.</p> <p><u>Discussion/Comments</u></p> <p>The new administration has dedicated time to establish a working relationship to broaden thinking to enable SCC to move forward to focus on what the city needs and to link in with what the residents of Sheffield want. Engagement should improve with the establishment of the LACs. We are in new territory with a two-party administration. There is a desire for a ‘can do’ attitude in the council and to be optimistic and ambitious. The language around the VCS in the plan could be tweaked to be a bit clearer. The LACs will only work if they are a living partnership.</p> <p>The One Year Plan reflects the amount of challenge we are facing as a city. The Voluntary and Community Sector would like to offer help and support to strengthen discussions and take forward. The sector offers infrastructure and ways to communicate with communities.</p> <p>The Plan is a good foundation for longer term planning and the University of Sheffield is committed to help deliver. The University is working with Council officers to see where it can do more.</p> <p>Could SCC be a conduit for the education trusts and schools to build on by having a Sheffield Challenge? The Council could have a positive light touch role. The Council can take steps to start on this, but it can’t be done in a year.</p> <p>Learning from others: a lot of research was done on what other cities have done and produced to achieve the right level of granularity to set out the political direction of our administration. As SCC moves ahead to deliver the plan they would encourage partners to highlight where they can work in conjunction with them. We would like to encourage more voices to distil the story of the City’s future to help align work in the future. The organisational plan will be used to inform a blueprint for the city we can all sit behind.</p> <p>It was noted that the One Year Plan made no reference to the elected Metro Mayor, Dan Jarvis. It was indicated that this, along with other suggested updates, would be taken into account.</p> <p>We need better representation from the BME community.</p> <p>An accompanying document will be produced to identify groups or individuals responsible for delivering each section of the plan.</p>	

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	<p>Agreed:</p> <ul style="list-style-type: none"> • Cllr Johnson to facilitate a meeting for the VCS/Helen Steers with Cllr Teale about the role of the sector in taking forward the ambitions of the One Year Plan. • Further comments to be directed to the Leadership via Dan Spicer. 	<p>DJ/HS</p> <p>All</p>
<p>5.</p>	<p>Igniting Opportunities: verbal briefing Kate Josephs, Chief Executive, Sheffield City Council and Graeme Cooke, Director of Evidence & Policy, Joseph Rowntree Foundation</p> <p><u>Kate Josephs</u> This item has been brought to the Board partly to keep members sighted on a potentially exciting piece of work with the Joseph Rowntree Foundation. It is still in the exploratory stages but relates to conversations over many months about creating a blueprint for the city. The proposal we had was to hold workshops and use SCPB to come up with the blueprint. However if we look at the narrative around levelling up it is actually quite top down. We do need to level up but how might that be driven from and owned by the whole city? The idea of this work with JRF and the team they are funding is to support Sheffield to create a new vision for its future. How do we as leaders hold and support that?</p> <p>We would draw on ideas collected through an intense period of interviews over the course of the Autumn and will focus on engaging real people. We would build our assets to build our economy. This will be done through an innovative, experiential process involving a group of Sheffield residents (this has been done successfully in Barrow but never scaled up to city level and is an opportunity for Sheffield to do something new).</p> <p><u>Graeme Cooke</u> JRF is interested in this work because of the potential to investigate the socio-economic conditions that make reducing poverty possible and how inclusive economies can be shaped. Action is in places, particularly cities. It is about ideas, policy and vision as much as it is about institutions and leadership that need to be brought together (there is huge potential to do this in Sheffield). What does it take for a city to own the process? It feels like there is enormous potential to make a difference. What would JRF get out of it:</p> <ul style="list-style-type: none"> • Potential to see if it is possible to spark change for transformation • Learning about what it takes to drive inclusive economic development <p><u>Discussion/Comments</u> The bottom-up aspect is interesting and how we can engage in a participatory way to re-frame how policy is developed and put in place. The key thing is to get the methodology right.</p> <p>This needs to be done with thought to what's already happened here – Citizen Assemblies for example.</p> <p>It would be exciting to do something different. Participation rates in democracy – people aren't feeling engaged, so this is the time to be brave and do things differently. The Chamber movement in South Yorkshire is looking at moving towards Assemblies of Businesses.</p> <p>We need to make sure the work has a place to land.</p>	

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	<p>There is an ambitious and inspiring story about where we're headed. There is a huge amount of potential that needs to be inspired.</p> <p>Agreed:</p> <ul style="list-style-type: none"> To bring the proposition back to a future meeting. 	KJ
6.	<p>Any Other Business</p> <p>There was no other business.</p>	
	<p>Date and time of next meeting</p> <p>Friday 10th September 2021, 10.30 am – 12.30 pm: Joining details to be confirmed.</p> <p>Please send any apologies for this meeting by contacting Kay Kirk via email kay.kirk@sheffield.gov.uk</p>	